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Research outputs

Journal articles

Strategies for complex supply networks: Findings from the offshore wind power industry

Johnsen, T. E., Mikkelsen, O. S. & Wong, C. Y., 22. Oct 2019, In : Supply Chain Management: An International Journal. 24, 6, p. 872-886

Research output: [Contribution to journal](#) › [Journal article](#) › [Research](#) › [peer-review](#)

Purchasing involvement in technologically uncertain new product development projects: Challenges and implications

Mikkelsen, O. S. & Johnsen, T. E., Jun 2019, In : Journal of Purchasing and Supply Management. 25, 3, 12 p., 100496.

Research output: [Contribution to journal](#) › [Journal article](#) › [Research](#) › [peer-review](#)

Coopetition Segments in a Public-Sector Context: Insights from a Business Region

Stentoft, J., Mikkelsen, O. S. & Ingstrup, M. B., 23. Aug 2018, In : International Journal of Public Administration. 41, 13, p. 1084-1094

Research output: [Contribution to journal](#) › [Journal article](#) › [Research](#) › [peer-review](#)

Performance outcomes of offshoring, backshoring and staying at home manufacturing

Stentoft, J., Mikkelsen, O. S., Kronborg Jensen, J. & Rajkumar, C., 2018, In : International Journal of Production Economics. 199, p. 199-208

Research output: [Contribution to journal](#) › [Journal article](#) › [Research](#) › [peer-review](#)

Offshoring and backshoring manufacturing from a supply chain innovation perspective

Stentoft, J., Mikkelsen, O. S. & Kronborg Jensen, J., 1. Dec 2016, In : Supply Chain Forum: an international journal. 17, 4, p. 190-204

Research output: [Contribution to journal](#) › [Journal article](#) › [Research](#) › [peer-review](#)

Guest editorial

Stentoft, J. & Mikkelsen, O. S., 1. Jun 2016, In : International Journal of Energy Sector Management. 10, 2, p. 146-150

Research output: [Contribution to journal](#) › [Editorial](#) › [Research](#) › [peer-review](#)

Flexicurity and relocation of manufacturing

Stentoft, J., Mikkelsen, O. S. & Kronborg Jensen, J., 31. May 2016, In : Operations Management Research. 9, 3-4, p. 133-144

Research output: [Contribution to journal](#) › [Journal article](#) › [Research](#) › [peer-review](#)

Special Issue: Supply chain innovation in the offshore wind energy sector

Stentoft, J. (ed.) & Mikkelsen, O. S. (ed.), 2016, In : International Journal of Energy Sector Management. 10, 2, p. 145-282

Research output: [Contribution to journal](#) › [Journal article](#) › [Research](#) › [peer-review](#)

The character and significance of Nordic purchasing and supply management research: A systematic review of the literature

Johnsen, T. E., Mikkelsen, O. S. & Paulraj, A., 2016, In : Journal of Purchasing & Supply Management. 22, 1, p. 41-52

Research output: [Contribution to journal](#) › [Review](#) › [Research](#) › [peer-review](#)

Going local: A trend towards insourcing of production?

Stentoft, J., Mikkelsen, O. S. & Johnsen, T., 29. May 2015, In : Supply Chain Forum: an international journal. 16, 1, p. 2-13
Research output: Contribution to journal › Journal article › Research › peer-review

Purchasing consortia: when money does not make the whole talk

Mikkelsen, O. S. & Stentoft Arlbjörn, J., 21. Jan 2015, In : International Journal of Procurement Management. 8, 3, p. 326-343
Research output: Contribution to journal › Journal article › Research › peer-review

Sourcing excellence: a strategic framework of understanding

Klausen, M., Mikkelsen, O. S. & Møller, M. M., 2015, In : Danish Journal of Management & Business. 79, 1, p. 71-93
Research output: Contribution to journal › Journal article › Research › peer-review

Backshoring manufacturing: Notes on an important but under-researched theme

Arlbjörn, J. S. & Mikkelsen, O. S., Mar 2014, In : Journal of Purchasing & Supply Management. 20, 1, p. 60-62
Research output: Contribution to journal › Journal article › Research › peer-review

Den store krise i det 21. århundrede

Munkgaard Møller, M., Mikkelsen, O. S. & Jessen, S., 1. Jun 2009, In : DILF Orientering. 46, 4, p. 20-26 7 p.
Research output: Contribution to journal › Journal article › Research

Vidensudfordringer ved CSR-Rapportering og Auditering: Et Marked for Revisorer?

Liempd, D. V., Warming-Rasmussen, B., Arlbjörn, J. S. & Mikkelsen, O. S., 2009, In : Revision & Regnskabsvæsen. 78, 5, p. 44-54
Research output: Contribution to journal › Journal article › Research

Commodity team motivation and performance

Englyst, L., Jørgensen, F., Johansen, J. & Mikkelsen, O. S., 2008, In : Journal of Purchasing & Supply Management. 14, 1, p. 15-27
Research output: Contribution to journal › Conference article › Research › peer-review

Sourcing from outside - six managerial challenges

Freytag, P. V. & Mikkelsen, O. S., 2007, In : Journal of Business and Industrial Marketing. 22, 3, p. 187-195
Research output: Contribution to journal › Journal article › Research › peer-review

Ændringer i en koncerns decentraliseringsgrad: Nogle konsekvenser for indkøbsorganiseringen

Madsen, S. O. & Mikkelsen, O. S., 2002, In : Ledelse & Erhvervsøkonomi. 66, 3, p. 143-156
Research output: Contribution to journal › Journal article › Research › peer-review

Books and reports

Styrket konkurrencekraft gennem implementering af Sales & Operations Planning

Stentoft, J., Freytag, P. V. & Mikkelsen, O. S., 27. Mar 2019, Kolding: Syddansk Universitet. Institut for Entreprenørskab og Relationsledelse. 68 p.
Research output: Book/anthology/thesis/report › Report › Research

Strategies for managing complex supply networks in the offshore wind power industry

Johnson, T. E., Mikkelsen, O. S. & Wong, C. Y., 2019, *Reducing Cost of Energy in the Offshore Wind Energy Sector: A Supply Chain Innovation Perspective*. Stentoft, J., Narasimhan, R., Yew Wong, C., Johnsen, T., Govindan, K., Stegmann Mikkelsen, O., Skov Madsen, E., Rajkumar, C. & Brinch, M. (eds.). Odense: Syddansk Universitetsforlag, p. 107-116 10 p.
Research output: Chapter in Book/Report/Conference proceeding › Book chapter › Research › peer-review

Supply Network Strategies: Findings from the Offshore Wind Power Industry

Johnsen, T. E., Mikkelsen, O. S. & Wong, C. Y., 2019, *Proceedings of the 30th Annual NOFOMA 2018: Relevant Logistics and Supply Chain Management Research*. Stentoft, J. (ed.). Syddansk Universitet. Institut for Entreprenørskab og

Relationsledelse, p. 177-192

Research output: Chapter in Book/Report/Conference proceeding › Article in proceedings › Research › peer-review

Implementing sales and operations planning emphasizing key behavioral indicators

Stentoft, J., Freytag, P. V. & Mikkelsen, O. S., 14. Jun 2018, *Proceedings of the 30th Annual NOFOMA Conference: Relevant Logistics and Supply Chain Management Research*. Stentoft, J. (ed.). Kolding: Syddansk Universitet. Institut for Entreprenørskab og Relationsledelse, p. 305-320

Research output: Chapter in Book/Report/Conference proceeding › Article in proceedings › Research › peer-review

Udflytning og hjemtagning af produktion: Resultater fra dansk spørgeskemaundersøgelse

Stentoft, J., Thoms, L., Kronborg Jensen, J. & Mikkelsen, O. S., 15. Apr 2016, Kolding: Syddansk Universitet. Institut for Entreprenørskab og Relationsledelse. 40 p.

Research output: Book/anthology/thesis/report › Report › Research

Supply chain integration in engineering, procurement, and construction projects: An explorative study in the offshore wind power industry

Martinez-Neri, I., Mikkelsen, O. S. & Stentoft, J., 9. May 2015, *Research in the Decision Sciences for Global Supply Chain Network Innovations: Best Papers from the 2014 Annual Conference*. Stentoft, J., Paulraj, A. & Vastag, G. (eds.). 1 ed. New Jersey: Pearson Education, p. 213-232

Research output: Chapter in Book/Report/Conference proceeding › Book chapter › Research › peer-review

Assessing the level of integration in the offshore wind industry value chain

Martinez-Neri, I., Mikkelsen, O. S. & Stentoft, J., 10. Apr 2014, *23rd Annual IPSEERA Conference Proceedings, South Africa 2014*. p. 885-895 10 p.

Research output: Chapter in Book/Report/Conference proceeding › Article in proceedings › Research › peer-review

Konkurrencekraft gennem supply chain innovation

Arlbjørn, J. S., Mikkelsen, O. S., Munksgaard, K. B., Schlichter, J. & Paulraj, A., 27. Nov 2013, Syddansk Universitet. Institut for Entreprenørskab og Relationsledelse. 106 p.

Research output: Book/anthology/thesis/report › Report › Research

Danske producenters udflytning og hjemtagning af produktion

Arlbjørn, J. S., Lüthje, T., Mikkelsen, O. S., Schlichter, J. & Thoms, L., 23. Sep 2013, København K: Kraks Fond Byforskning. 132 p. (Krak Fond Byforskning. Publikation).

Research output: Book/anthology/thesis/report › Report › Research

The State of Purchasing and Supply Management Research in the Nordic Countries: Analysis of Nordic Contribution to the Fields

Johnsen, T. & Mikkelsen, O. S., 2013, *Proceedings from the 22nd annual IPSEERA conference: Purchasing & Supply Management for a Sustainable World*. Giannakis, M., Johnsen, T., Miemczyk, J., Kamann, D-J. & Bernardin, E. (eds.). p. 858-867

Research output: Chapter in Book/Report/Conference proceeding › Article in proceedings › Research › peer-review

Værdikædeanalyse (WP9) Offshore vind

Mikkelsen, O. S., 2013, Kolding: Syddansk Universitet, Institut for Entreprenørskab & Relationsledelse. 24 p.

Research output: Book/anthology/thesis/report › Report › Research

Purchasing consortia: Drivers, Barriers, and Managerial Challenges

Mikkelsen, O. S. & Arlbjørn, J. S., 7. Jun 2012, *NOFOMA 2012 - Proceedings of the 24th Annual Nordic Logistics Research Network Conference*. NOFOMA, p. 618-633 16 p.

Research output: Chapter in Book/Report/Conference proceeding › Article in proceedings › Research › peer-review

Drivers and Barriers in Purchasing Consortia: The Supplier Perspective

Mikkelsen, O. S. & Arlbjørn, J. S., Jun 2012, *EDSI 2012: Proceedings of the Third Annual European Decision Science Institute Conference*. EDSI, p. 1-12 12 p.

Research output: Chapter in Book/Report/Conference proceeding › Article in proceedings › Research

Drivkræfter, barrierer og ledelsesmæssige udfordringer med indkøbskonsortier

Mikkelsen, O. S. & Arlbjørn, J. S., 6. Dec 2011, *Det Danske Ledelsesakademi - Behov for ny ledelse?*. 17 p.

Research output: Chapter in Book/Report/Conference proceeding › Article in proceedings › Research

Supplier development challenges in a MNC context

Mikkelsen, O. S., 2010, *Logistics and Supply Chain Management in a Globalised Economy, Proceedings from the 22nd annual NOFOMA conference*. Arlbjørn, J. S. (ed.). NOFOMA, p. 875-890

Research output: Chapter in Book/Report/Conference proceeding › Article in proceedings › Research › peer-review

Implementing Corporate Social Responsibility In Supply Chains: Drivers and Barriers

Parisi, C., Mikkelsen, O. S. & Arlbjørn, J. S., 2009, *The 21st Annual Nofoma Conference*. Hertz, S. (ed.). Jönköping International Business School, p. 648-664 16 p.

Research output: Chapter in Book/Report/Conference proceeding › Article in proceedings › Research › peer-review

Indkøb i krisetider: Et nordisk Survey

Muksgaard Møller, M., Mikkelsen, O. S. & Jessen, S., 2009, Kolding: Syddansk Universitet. Institut for Entreprenørskab og Relationsledelse. 38 p.

Research output: Book/anthology/thesis/report › Report › Research

A European Survey on Corporate Social Responsibility

Arlbjørn, J. S., Warming-Rasmussen, B., Liempd, D. V. & Mikkelsen, O. S., 2008, Kolding: Syddansk Universitet. Institut for Entreprenørskab og Relationsledelse. 30 p.

Research output: Book/anthology/thesis/report › Report › Research

Commodity Team Motivation and Performance

Englyst, L., Jørgensen, F., Johansen, J. & Mikkelsen, O. S., 2007, *Practice Makes Perfect: Proceedings from the 16th annual IPSERA conference*. 16 p.

Research output: Chapter in Book/Report/Conference proceeding › Article in proceedings › Research › peer-review

En fremgangsmåde til Make or Buy-analyser

Arlbjørn, J. S., Kragh-Schmidt, K. & Mikkelsen, O. S., 2007, *Underleverandører*. København: Børsen Forum A/S

Research output: Chapter in Book/Report/Conference proceeding › Book chapter › Research

Interactions between HQ and divisions in an MNC. - some consequences of IT implementation on organizing supply activities

Madsen, S. O. & Mikkelsen, O. S., 2004, *Proceedings for the IPSERA Conference: The Purchasing Function: Walking a tightrope*. Catania

Research output: Chapter in Book/Report/Conference proceeding › Article in proceedings › Research › peer-review

Koordineret indkøbsorganisering – distribueret viden som forudsætning: kapitel 12.3

Madsen, S. O. & Mikkelsen, O. S., 2004, *Børsens Ledeshåndbøger*. p. 1-20

Research output: Chapter in Book/Report/Conference proceeding › Book chapter › Research

Det udvidede leverandørbegreb i dansk industri

Freytag, P. V., Johansen, J., Jørgensen, N., Lehmann Madsen, P., Stegmann Mikkelsen, O. & Schultz-Nielsen, A., 2000, Odense: Syddansk Universitetsforlag.

Research output: Book/anthology/thesis/report › Book › Research

Extended Supplier Co-operation in a Danish Context YYYY No org found YYY: Results from a Survey

Freytag, P. V., Johansen, J., Jørgensen, N., Lehmann Madsen, P., Stegmann Mikkelsen, O. & Schultz-Nielsen, A., 2000, *XII-th NOFOMA conference: Final Papers*. Handelshøjskolens Forlag, p. F13, 1-17

Research output: Chapter in Book/Report/Conference proceeding › Book chapter › Research

Supplier competence development in a buyer perspective: towards a conceptual framework

Mikkelsen, O. S. & Johansen, J., 1999, *Proceedings from the 8th IPSERA conference*. p. 597-610 14 p.
Research output: Chapter in Book/Report/Conference proceeding › Article in proceedings › Research

Other research outputs

Why Sales and Operations Planning not is implemented: Empirical evidence

Stentoft, J., Rajkumar, C., Freytag, P. V. & Mikkelsen, O. S., 17. Jun 2019, p. 2691-2700.

Research output: Contribution to conference without publisher/journal › Paper › Research › peer-review

Exploring readiness for sales and operations planning

Stentoft, J., Freytag, P. V. & Mikkelsen, O. S., 13. Jun 2019, p. 490-505. 16 p.

Research output: Contribution to conference without publisher/journal › Paper › Research › peer-review

Types of coepetition segments in a public context: Insights from a Danish business region

Stentoft, J., Mikkelsen, O. S. & Ingstrup, M. B., 20. Jun 2017.

Research output: Contribution to conference without publisher/journal › Paper › Research › peer-review

Strategies for managing complex supply networks: initial case study findings from the offshore wind power industry (comp. paper)

Mikkelsen, O. S., Johnsen, T. E. & Wong, C. Y., 2017. 14 p.

Research output: Contribution to conference without publisher/journal › Paper › Research › peer-review

Discontinoueous innovation, purchasing and supplier relationship development: A leap of faith (COMP)

Johnsen, T. & Mikkelsen, O. S., 2015. 17 p.

Research output: Contribution to conference without publisher/journal › Paper › Research › peer-review

Purchasing involvement in discontinuous innovation: a case study from the ship construction industry

Johnsen, T. & Mikkelsen, O. S., 2015. 11 p.

Research output: Contribution to conference without publisher/journal › Paper › Research

Going Local: A Trend Towards Insourcing of Production?

Arlbjørn, J. S., Mikkelsen, O. S. & Johnsen, T., 13. Apr 2014. 16 p.

Research output: Contribution to conference without publisher/journal › Paper › Research › peer-review

Drivers, barriers, and managerial challenges in purchasing consortia

Mikkelsen, O. S. & Arlbjørn, J. S., 2012.

Research output: Contribution to conference without publisher/journal › Paper › Research › peer-review

Leveraging Synergies in Global Sourcing: Balancing Coordination and Centralisation in the Diversified Company

Englyst, L., Mikkelsen, O. S. & Johansen, J., 2005.

Research output: Contribution to conference without publisher/journal › Paper › Research › peer-review

A systematic and Structured Approach for Make and Buy Analysis

Arlbjørn, J. S., Kragh-Schmidt, K. & Mikkelsen, O. S., 2004.

Research output: Contribution to conference without publisher/journal › Paper › Research

nteractions between HQ and divisions in an MNC - some consequences of IT implementation on organizing supply activities

Madsen, S. O. & Mikkelsen, O. S., 2004, University of Southern Denmark, Department of Environmental and Business Economics.

Research output: Working paper › Research

Extended Supplier Co-operation in a Danish Context- Current state and future implications

Mikkelsen, O. S. & Johansen, J., 2001.

Commissioned

Industriens Fond støtter nyt projekt om supply chain innovation

Arlbjørn, J. S., Mikkelsen, O. S. & Munksgaard, K. B., 2012, In : SCM Magasinet. 2, p. 22-23
Research output: Contribution to journal › Journal article › Commissioned

Teaching materials

Supply Chain Management: Sources for Competitive Advantages

Stentoft, J., Mikkelsen, O. S. & Rajkumar, C., 26. Jul 2018, 2. ed. Copenhagen: Hans Reitzels Forlag. 567 p.
Research output: Book/anthology/thesis/report › Book › Education › peer-review

Supply Chain Management: Sources for Competitive Advantages

Arlbjørn, J. S., Haas, H. D., Mikkelsen, O. S. & Zachariassen, F., 2010, Aarhus: Systime Academic. 395 p.
Research output: Book/anthology/thesis/report › Book › Education

Communication

Praktisk anvendelig efteruddannelse: HD i supply chain management ved Syddansk Universitet

Stentoft, J. & Mikkelsen, O. S., 17. May 2019, In : DILF Orientering. p. 2-6
Research output: Contribution to journal › Journal article › Communication

Supply chain performance measures lack external orientation

Stentoft, J. & Mikkelsen, O. S., 26. Feb 2019, In : DILF Orientering. 56, 1, p. 2-11
Research output: Contribution to journal › Journal article › Communication

Corporate social responsibility: Drivers, barriers and challenges

Stentoft, J. & Mikkelsen, O. S., 14. May 2018, In : DILF Orientering. 55, 2, p. 36-44
Research output: Contribution to journal › Journal article › Communication

Praktisk anvendelig efteruddannelse: HD i supply chain management ved Syddansk Universitet

Stentoft, J. & Mikkelsen, O. S., 2018, In : DILF Orientering. 55, 1, p. 40-44
Research output: Contribution to journal › Journal article › Communication

HD i supply chain management ved Syddansk Universitet med stærkt fokus på praktisk anvendelighed

Stentoft, J. & Mikkelsen, O. S., 1. May 2017, In : DILF Orientering. 54, 2, p. 38-42
Research output: Contribution to journal › Journal article › Communication

Supply chain innovation is perceived important for competitiveness

Stentoft, J. & Mikkelsen, O. S., 27. Feb 2017, In : DILF Orientering. 54, 1, p. 48-59
Research output: Contribution to journal › Journal article › Communication

Big data applications in sourcing processes

Stentoft, J., Mikkelsen, O. S. & Brinch, M., 21. Nov 2016, In : DILF Orientering. 53, 4, p. 38-42
Research output: Contribution to journal › Journal article › Communication

Total Cost of Ownership: A Strategic Important Tool

Stentoft, J. & Mikkelsen, O. S., 5. Sep 2016, In : DILF Orientering. 53, 3, p. 36-41
Research output: Contribution to journal › Journal article › Communication

Doing Business in Vietnam: Report From a Field Study Trip

Stentoft, J. (ed.) & Mikkelsen, O. S. (ed.), 1. Sep 2016, Kolding: Syddansk Universitet. Institut for Entreprenørskab og Relationsledelse. 83 p.

Research output: Book/anthology/thesis/report › Report › Communication

Reduktion af omkostningsforbruget i havvindmøllers forsyningskæder

Stentoft, J. & Mikkelsen, O. S., 20. Aug 2016, In : SCM & Logistik. 7/8, 43, p. 24-25

Research output: Contribution to journal › Journal article › Communication

Do you have the right supply chain talent on board?

Stentoft, J. & Mikkelsen, O. S., 11. Apr 2016, In : DILF Orientering. 53, 2, p. 32-36

Research output: Contribution to journal › Journal article › Communication

HD i supply chain management ved Syddansk Universitet

Stentoft, J. & Mikkelsen, O. S., 11. Apr 2016, In : DILF Orientering. 53, 2, p. 42-43

Research output: Contribution to journal › Journal article › Communication

Increased expectations of using disruptive technologies in supply chains

Stentoft, J. & Mikkelsen, O. S., 1. Feb 2016, In : DILF Orientering. 53, 1, p. 36-41

Research output: Contribution to journal › Journal article › Communication

Business Process Outsourcing is Driven by Need for Increased Flexibility and Cost Reductions

Stentoft, J. & Mikkelsen, O. S., 7. Sep 2015, In : DILF Orientering. 52, 3, p. 44-48

Research output: Contribution to journal › Journal article › Communication

HD 2. del i Supply Chain Management på Syddansk Universitet

Stentoft, J. & Mikkelsen, O. S., 7. Apr 2015, In : DILF Orientering. 52, 2, p. 46 1 p.

Research output: Contribution to journal › Journal article › Communication

Supply Chain Executives and Net Working Capital: An Untapped Potential

Stentoft, J. & Mikkelsen, O. S., 2015, In : DILF Orientering. 52, 4, p. 46-51

Research output: Contribution to journal › Journal article › Communication

Doing Business in India: Selected Themes to Consider

Stentoft, J. (ed.), Mikkelsen, O. S. (ed.) & Paulraj, A. (ed.), 27. Oct 2014, Odense: Syddansk Universitetsforlag. 164 p.

Research output: Book/anthology/thesis/report › Book › Communication

Sociale medier i danske forsyningskæder: Et top- eller et popfænomen?

Arlbjørn, J. S., Mikkelsen, O. S. & Johnsen, T., 7. Apr 2014, In : DILF Orientering. 52, 2, p. 18-23 6 p.

Research output: Contribution to journal › Journal article › Communication

Sustainable Sourcing: Leverandørkontrol eller leverandørudvikling?

Mikkelsen, O. S., Johnsen, T. & Kronborg Jensen, J., 2014, In : DILF Nyhedsbrev. 2014, 19, p. 1-7

Research output: Contribution to journal › Journal article › Communication

Doing Business in China: Report from a Field Study Trip

Arlbjørn, J. S. (ed.) & Mikkelsen, O. S. (ed.), 2. Dec 2013, Odense: Syddansk Universitetsforlag. 167 p.

Research output: Book/anthology/thesis/report › Book › Communication

Indkøbets rolle i åben innovation: Faste partnere og flirts på nye jagtmarker

Johnsen, T. & Mikkelsen, O. S., 2013, In : DILF Orientering. 50, August, 2013, p. 24-30

Research output: Contribution to journal › Journal article › Communication

Indkøbsforskning i Norden: Danske bidrag og nye retninger

Johnsen, T. & Mikkelsen, O. S., 2013, In : DILF Orientering. 50, 6, p. 38-43

Research output: Contribution to journal › Journal article › Communication

Kompetencemæssig parathed: Nøglen til fremtidens supply chain udfordringer

Arlbjørn, J. S. & Mikkelsen, O. S., 2013, In : DILF Orientering. 50, 2, p. 56-59 4 p.

Research output: Contribution to journal › Journal article › Communication

Supply chain innovation: Om dilemmaet mellem drift og udvikling af forsyningskæder

Arlbjørn, J. S., Mikkelsen, O. S., Johnsen, T. & Møller, M. M., 2013, In : DILF Orientering. 50, 6, p. 52-57

Research output: Contribution to journal › Journal article › Communication

"Hjemmestrikkede" tilgange til måling af supply chain performance

Arlbjørn, J. S. & Mikkelsen, O. S., 20. Dec 2012, *Børsen Ledeshåndbøger, Supply Chain Management*. Børsen Forum A/S, p. 1-14 14 p.

Research output: Chapter in Book/Report/Conference proceeding › Book chapter › Communication

Drivkræfter, barrierer og ledelsesmæssige udfordringer med indkøbskonsortier

Mikkelsen, O. S. & Arlbjørn, J. S., 30. May 2012, *Børsen Ledeshåndbøger, Supply Chain Management*. Børsen Forum A/S, p. 1-24 24 p.

Research output: Chapter in Book/Report/Conference proceeding › Book chapter › Communication

Arbejde med sustainability er primært drevet af økonomiske besparelser

Arlbjørn, J. S. & Mikkelsen, O. S., 2012, In : DILF Orientering. 49, 6, p. 10-14 5 p.

Research output: Contribution to journal › Journal article › Communication

Implementering af CSR i forsyningskæder: Drivkræfter og barrierer

Mikkelsen, O. S. & Arlbjørn, J. S., 2012, *Børsen Ledeshåndbøger, Supply Chain Management*. Børsen Forum A/S, p. 1-20 20 p.

Research output: Chapter in Book/Report/Conference proceeding › Book chapter › Communication

Omkostningsfokuseret supply chain innovation

Arlbjørn, J. S. & Mikkelsen, O. S., 2012, In : DILF Orientering. 49, 4, p. 22-26 5 p.

Research output: Contribution to journal › Journal article › Communication

Supply chain performance - "hjemmestrikkede tilgange til måling af supply chain performance"

Arlbjørn, J. S. & Mikkelsen, O. S., 2012, In : DILF Orientering. 49, 5, p. 10-16 7 p.

Research output: Contribution to journal › Journal article › Communication

Supply chain strategi er prioriteret i topledelsen

Arlbjørn, J. S. & Mikkelsen, O. S., 2012, In : DILF Orientering. 49, 3, p. 40-44 5 p.

Research output: Contribution to journal › Journal article › Communication

Ny HD 2. specialisering i supply chain management

Arlbjørn, J. S., Mikkelsen, O. S., Govindan, K. & Martens, H., 2011, In : DILF Orientering. 48, 6, p. 34-35 2 p.

Research output: Contribution to journal › Journal article › Communication

Virksomhedens sourcingstrategi: en ledelsesstrategi. Afsnit 5.2

Freytag, P. V. & Mikkelsen, O. S., 2005, *Underleverandører, Børsens Ledeshåndbøger*. Bukh, P. N. & Rasmussen, H. R. (eds.). København: Børsens Forlag, p. 1-17

Research output: Chapter in Book/Report/Conference proceeding › Book chapter › Communication

Activities

Conferences

26th EurOMA Conference

Ole Stegmann Mikkelsen (Participant)

17. Jun 2019 → 19. Jun 2019

Activity: Attending an event › Conference organisation or participation

The 31st Annual NOFOMA Conference

Ole Stegmann Mikkelsen (Participant)

13. Jun 2019 → 14. Jun 2019

Activity: Attending an event › Conference organisation or participation

17th European Academy of Management Conference

Ole Stegmann Mikkelsen (Participant)

21. Jun 2017 → 24. Jun 2017

Activity: Attending an event › Conference organisation or participation

26th International Purchasing and Supply Education and Research Association Conference

Ole Stegmann Mikkelsen (Participant)

9. Apr 2017 → 12. Apr 2017

Activity: Attending an event › Conference organisation or participation

ECOWinds Final Conference

Ole Stegmann Mikkelsen (Speaker)

28. Sep 2015 → 30. Sep 2015

Activity: Talks and presentations › Conference presentations

31st Annual IMP Conference

Ole Stegmann Mikkelsen (Participant)

2015

Activity: Attending an event › Conference organisation or participation

5th Annual European Decision Sciences Institute Conference

Ole Stegmann Mikkelsen (Participant)

2014

Activity: Attending an event › Organisation or participation in workshops, courses or seminars

Fourth European Decision Science Institute Conference

Ole Stegmann Mikkelsen (Participant)

16. Jun 2013 → 19. Jun 2013

Activity: Attending an event › Conference organisation or participation

Talks and presentations

Reducing Cost of Energy in the Offshore Wind Energy Sector through Supply Chain Innovation

Ole Stegmann Mikkelsen (Guest lecturer)

19. May 2019

Activity: Talks and presentations › Talks and presentations in private or public companies

Det danske supply chain panel - hvad har vi lært i 2013? : Dansk Indkøbs- og Logistik Forum

Ole Stegmann Mikkelsen (Lecturer)

7. May 2014

Activity: Talks and presentations › Talks and presentations in private or public companies

Teaching and supervision

Teaching

Afgangsprojekt (SCM)

Descriptions

Description

Information

Teaching period	01/09/2016 → 30/06/2017
Target group	Other
ECTS credits	15 ECTS
Subject Director	Mikkelsen, O. S.
Managing organisational unit	Department of Entrepreneurship and Relationship Management

Supervision

Ph.d. Co-supervisor

Descriptions

Description Lone Dalkjær Kavin

Information

Teaching period	01/03/2014 → ...
Target group	Ph.D
Subject Director	Mikkelsen, O. S.
Managing organisational unit	Department of Entrepreneurship and Relationship Management

Udvikling af indkøbsfunktionens opgaver og kapabiliteter, når virksomhedens rolle og positionering i netværket løbende ændrer sig

Descriptions

Description

Information

Teaching period	01/01/2016 → ...
Target group	Ph.D
Subject Director	Munksgaard, K. B., Mikkelsen, O. S.
Managing organisational unit	Department of Entrepreneurship and Relationship Management

Teaching portfolio

Teaching philosophy

During my part time (2000-2008) and fulltime employment (2009 -) at SDU, and other institutions, I have tried to vary my teaching methods.

As I strongly believe in involving students in the teaching activity, to better learn, I use cases, in-class assignments, between-class assignments, group discussions in the class, breakout sessions and group work with plenum follow up, and provocative statements to convey the theory and message. When appropriate I use e-learning tools to engage the students (e.g. student response systems). I have also conducted study circles (e.g. in International Logistics at Master level).

At university level teaching must of course be research based. However, teaching business students, I also find it important that what I teach must have relevance for practice. Teaching students at Master and Grad Dip courses involves communicating theory and theoretical constructs to students at very different levels and backgrounds. Hence, I as teacher must be able to communicate not only abstract theories and concepts, but also the concrete. This means that I must be able to enable the student to reflect critically upon and understand abstract theories and concepts and at the same time enable them to understand how to apply and use theories and concepts in a daily company setting.

As mentioned, I believe that students learn best when they themselves are an active part in the learning process and thus knowledge creators (active) and not only knowledge absorbers (passive). Specifically, for my teaching this means that I believe that the students' learning outcome is increased most when students are kept active with activities related to the teaching; hence, my various teaching approaches accounted for earlier. Especially this applies for the elective International Field Study course. In this course we apply a variant of problem based learning. The course is set out to introduce students for the challenges of globalization and includes a one-week field study trip to a foreign country. The last four years the field study trip has been to China, India, Vietnam, South Korea and Japan. Examination is oral based on a seminar report, of which some is subsequently transformed and published as a book. The students are themselves collectively responsible for choice of subjects, project management of planning and preparing the trip, including company visits and social arrangements, applying for funds etc. In the course teachers merely acts as coaches and consultants more than lectures. This is the course in which I have seen students learn and grow the most, both in terms of professional as well as personal competences. They learn not only about the theories and subjects, but also valuable personal skills, and not least in another setting than normal. In my personal view, and not least as a former business executive, I believe that more university education in business administration should be directed towards this approach.

In other words, I find the active engagement of students central to the learning outcome. I see interaction and dialog as valuable tools in my teaching. By interaction and dialog in the classroom I believe it is possible to support the critical thinking of the students.

The Teaching Learning Program has provided me with valuable insight on my own teaching practice and suggestions for how to improve. Curious on learning and teaching I will in the future continue to challenge my own teaching practice and bring new approaches into play, e.g. the flipped classroom.

Teaching experience

I have extensive relevant academic teaching experience covering Grad Dip, BSc, MSc, MBA and PhD levels. The subjects include among others Supply Chain Management, Logistics, Industrial Marketing, Strategic Sourcing & Purchasing, Relationship Management, Supply Chain Innovation, Organizational Development and Operations Management. The teaching has been conducted in both Danish and English.

During my employment in the Danish Army I also gained teaching experience, not least in my time as lecture at the Sergeants and Staff Sergeants Academy, where I was "teaching the teaches".

Further to this, I have presented papers at relevant conferences such as IPSERA, IMP, EDS and NOFOMA. Additional, during my employment at Danfoss A/S, I have conducted many speeches on relevant topics such as Corporate Social Responsibility, Strategic Sourcing and Supply Chain Management.

I also have extensive experience in supervising Grad Dip, BSc, MSc, MBA and PhD students.

In 2012 I was one of the co-drivers in developing the Grad Dip in Supply Chain Management. I am currently head of this program.

2015 - : Developed and course responsible for the Grad Dip course in Strategic Sourcing & Purchasing (5 ECTS).

2013: Co-developed and course responsible for the MBA course in Strategic Sourcing (5 ECTS).

Subject responsible for the practical seminar and final thesis at the Grad Dip in SCM.

Formal education in teaching and pedagogical practice

2015: Course for PhD supervisors

2013: Lecture Training Programme, University of Southern Denmark.