

Kurt Klaudi Klausen  
Institut for Statskundskab  
Public Administration, Welfare and Politics  
E-mail: kkk@sam.sdu.dk  
Telefon: +4565503232



## Curriculum Vitae

### Administrative opgaver

2014-2018 Leder af Master of Public Management  
1996-2013 Leder af Master of Public Management  
2009-2013 Director of the Flexible Master of Public Management  
1994-1995 Head of department, Department of Political Science and Business Law, Odense University  
1989-1995 Studieleder HD i Organisation (responsible for the Diploma in Organization Studies)

Kurt Klaudi Klausen, Professor in public management, PhD (Lic Merc), Department of Political Science and Public Management (1997- )

Affiliated Professor in the Faculty of History and Social Sciences, University of the Faroe Islands (2024-2027)

### Æresbevisninger / Priser

2023 Fyns Stiftstidendes Forskerpris 2023 (efter indstilling fra SDU)  
2013 Teacher of the Year Award at The University of Southern Denmark  
2009 Ridder af Dannebrogordenen (Decorated Knight Order of Dannebrog)  
1994 Civiløkonomernes forskningspris, L&E prisen  
1994 Teacher of the Year Award at the CBS  
1994 Tietgen guldmedalje (Tietgen Gold Medal Award thesis in organization theory, CBS)  
1989 Odense Universitet, guldmedalje (Gold Medal Award thesis in political science, Odense University)  
1987 Ph.d. stipendiat, Det Samfundsvidenskabelige Forskningsråd  
1985 Scholar stipendiat fra Calsbergfonden

### Medlem af redaktion

1997-2016 International Public Management Journal  
2006-2016 Danish Journal of Business and Management  
1995-2004 Ledelse i Dag  
1990-1996 Scandinavian Political Studies  
1989-1997 Scandinavian Journal of Medicine and Science in Sports

### Medlemskab af bestyrelser og tænketanke

2019- Formand for bestyrelsen for Det Fynske Kunstakademi  
2018- Bestyrelsen Forum for fremtidens offentlige styring & ledelse (University of Copenhagen)  
2016-2018 Board of Det Fynske Kunstakademi (Funen Art Academi)  
2012-2015 Bestyrelse for Ny Nordisk Skole (Undervisningsministeriet)  
2008-2016 Board of COK (Centre for the Development of Public Sector Competence)  
2006-2008 Advisory Board on public leadership, COK (Centre for the Development of Public Sector Competence)  
2006-2014 Board of Nyborg Gymnasium (Nyborg Highschool, chairman)  
2008-2009 Kanonudvalget vedrørende danske ledelsesbedrifter under Huset Mandag Morgen (danish leadership canon)  
2007-2008 Council on middle management (DEA)  
2004-2009 Bankrådet for Nordea, Odense (Bank Council Nordea, Odense)  
2003-2005 Forum for Offentlig Topleddelse (Forum for Executive Public Management, Ministry of Finance)  
2001-2006 Muusmann Research and Consulting  
2000-2006 Dafolo A/S  
1998-2000 Kompetencerådet under Huset Mandag Morgen (council on competence development)  
1991-1999 Danish Association of Business Economists (representantskab og hovedbestyrelse)

1993-1997	EMOT steering committee, The European Science Foundation
1993-1995	HD Fællesudvalget (council on business diploma)
1990-1998	Danish Association for European Research
1990-1997	Danish Political Science Association
1990-1996	Nordic Political Science Association
1989-1993	Rådgivende forskningsudvalg vedr. Andels- og Landbrugsforskning ved Sydjysk Universitetscenter (advisory board on cooperative and agricultural research at Sydjysk Universitycenter)
1989-1992	The International Advisory Board on Non Governmental Organizations
1986-1993	Dansk Idræthistorisk Forening (Danish sporthistory association)

### International research co-operation including publications:

2012-2013: Modernization of the public sector in Europe - best practice and innovation (including researchers from: Denmark, The Netherlands, Norway, Germany, Great Britain, Spain, and Sweden)  
- Tor Busch, Alexander Heichlinger, Erik Johnsen, Kurt Klaudi Klausen, Alex Murdock, and Jan Ole Vanebo eds. (2013): Public Management in the Twenty-first Century – Trends, Ideas and Practices, Oslo: Universitetsforlaget. 317p  
2001-2011: Modernization in the public sector in the Nordic Countries (including researchers from Denmark, Norway and Sweden).  
- Tor Busch, Erik Johnsen, Kurt Klaudi Klausen, Jan Ole Vanebo eds. (2011): Modernisering av offentlig sektor. Trender ideer og praksiser, Oslo: Universitetsforlaget. 368p  
- Tor Busch, Erik Johnsen, Kurt Klaudi Klausen, Jan Ole Vanebo eds. (2001): Modernisering av offentlig sektor. Udfordringer, metoder og dilemmaer, Oslo: Universitetsforlaget. 407p  
1996-1998: New Public Management in the Nordic Countries (including researchers from: Denmark, Finland, Norway and Sweden).  
- Kurt Klaudi Klausen and Krister Ståhlberg eds (1998): New Public Management i Norden, Odense: Odense Universitetsforlag, 219p  
1993-1998: CEO's in local government, part of the UDITE projekt (including researchers from: Australia, Belgium, Denmark, Finland, France, Great Britain, Ireland, Israel, Italy, Norway Portugal, Spain, Sweeden, The Netherlands and the United States of America).  
- Kurt Klaudi Klausen and Annick Magnier (1998): The Anonymous Leader. Appointed CEO's en Western Local Government, Odense: Odense Universitetsforlag, 312p  
- Kurt Klaudi Klausen (2001): Leadership and Management: Roles and Styles among Local Government CEO's, pp 393-424, in Jones, Guthrie and Steane eds (2001): Learning from international Public Management Reform, Amsterdam: JAI Elsevier Science.  
1994-1997: European integration at local govenmental level (including reseachers from: Belgium, Denmark, Germany, Finland, France, Ireland, Italy, Great Britain, The Netherlands, Portugal, and Sweden).  
- Mike Goldsmith and Kurt Klaudi Klausen eds. (1997): European Integration and Local Government, Cheltenham: Edward Elgar. 266p  
- Kurt Klaudi Klausen (1998): Explaining Local Government EU Activities as Business Promotion, pp 297-320 in Current Politics and Economics of Europe, Vol. 8, Number 3  
1994-1996: Internationalization in Danish regions and municipalities  
- Kurt Klaudi Klausen ed. (1996): Erfaringer med Internationalisering i Amter og Kommuner, Odense: Odense Universitetsforlag. 204p- Kurt Klaudi Klausen 2000.Regionalisering, demokratin och det lokala självstyret, pp 95-104 in Endemokrati i förvandling, Dokumentation från seminarier, Enskilda uppsatser iden Svenske Demokratiutredningen, Regeringskansliet, Stockholm 2000.- Kurt Klaudi Klausen 2000. Conflict and Harmony in the Internationalization and Danish Local Governments pp 37-50 in Gidlund,Janerik and Magnus Jerneck eds. (2000): *Local and Regional Governance inEurope. Evidence from Nordic Regions*, Cheltenham: Edward Elgar.- Kurt Klaudi Klausen 2000. Integration frombelow: Local Government in the Process of Europeanization, pp 403-414 inBranner, Hans and Morten Kelstrup eds. 2000. *Denmark's Policy towards Europeafter 1945*. Odense: Odense Universitetsforlag  
1993-1996: Voluntary and nonprofit organizations in Scandinavia and the Nordic Countries (including researchers from Denmark, Finland, Norway and Sweden).- Kurt Klaudi Klausen (1996). Womens and Sport in Scandinavia: Policy, Participation and Representation, pp 111-131 in Scandinavian Political Stuides Vol 19 No. 2.  
- Kurt Klaudi Klausen and Per Selle eds. (1995): Frivillig organisering i Norden, Oslo: TANO. 377p  
- Kurt Klaudi Klausen and Per Selle guest editors: Special issue of Voluntas, on Scandinavia International Journal of Voluntary and Non-Profit Organizations, Volume 7, Number 2, 220p  
- Kurt Klaudi Klausen (1995): On the Malfunction of the Generic Approach in Small Voluntary Associations, pp 275-290 in Non Profit Management & Leadership, Volume 5, Number 3.- Kurt Klaudi Klausen (1994). From Fridge to Paragovernmental Status pp 62-91 in Felice Davidson Perlmutter (1994) Woman and Social Change. Nonprofits and Social Policy, Washington DC NASW Press.

### National research co-operation including publications:

2020-2024 Covid-19 krisen og den ukrainske flygtningekrise  
Christian Lindholst, Kurt Klaudi Klausen, Morten Balle Hansen og Peter 'Sorensen The Governing Instruments for Resilience in the Neo-Weberian State: The Challenge of Integrating Ukrainian War Refugees, accepted for publication in Regulation & Governance 20124/2025.

Kurt Klaudi Klausen Crises management as Strategic Coping, Scandinavian Journal of Public Administration vol 28. no 1 25-42, 2024

2016-2020 – Offentlige styringsparadigmer

Lotte Bøgh Andersen, Carsten Greve, Kurt Klaudi Klausen, Jacob Torfing 2017. Offentlige Styringsparadigmer: Konkurrence og samarbejde, København: Jurist og Økonomforbundets Forlag

Jacob Torfing, Lotte Bøgh Andersen, Carsten Greve and Kurt Klaudi Klausen 2020. Public Governance Paradigms. Competing and Co-Existing, Cheltenham: Edward Elgar

Kurt Klaudi Klausen 2014. Strategisk ledelse i det offentlige, København: Gyldendal Public 356p.

2004-: Lederskab i decentrale kommunale institutioner (Leadership in decentral municipal institutions).

- Pihl-Thingvad, S. og K. K. Klausen 2020. 'Managing the implementation of innovation strategies', International Journal of Innovation Management online January 2020.

Kurt Klaudi Klausen 2020. Verden vendt på hovedet. Decentralt offentligt lederskab, Odense: Syddansk Universitetsforlag, 308p

- Lis Petersen, Peter Sørensen og Kurt Klaudi Klausen red. 2019. Ledelse i den kommunale praksis, Odense: Syddansk Universitetsforlag, 186p.

- Kurt Klaudi Klausen, Jesper Asring Jessen Hansen og Signe Pihl-Thingvad 2018. Den decentrale kommunale lederundersøgelse 2003, 2010 og 2017, Odense: Institut for Statskundskab, Kommunalpolitiske Studier Nr. 34/2018, 73p

- Kurt Klaudi Klausen, Johannes Michelsen and Dan Michael Nielsen (2010): Den decentrale leder. En undersøgelse af vilkårene for ledelse i kommunernes decentrale serviceinstitutioner. København: Lederne. 82p

- Kurt Klaudi Klausen (2006): Institutionsledelse. Ledere, mellemledere og sjakbajser i det offentlige. København: Børsens Forlag. 232 p

- Kurt Klaudi Klausen, and Johannes Michelsen (2004): Institutionslederen – en undersøgelse af vilkår for ledelse i kommunale institutioner. København: Lederne. 70p.

2003-2014: Kommuner og regioners strategiske håndtering af Strukturreformen (The strategic adjustment to the Structural Reform in regions and municipalities)

- Kurt Klaudi Klausen 2014. Strategisk ledelse i det offentlige, København: Gyldendal Public 356p.

- Kurt Klaudi Klausen (2014): "Still the Century of Government? No Signs of Governance Yet!", International Public Management Review, Vol. 15

-Henrik Christoffersen and Kurt Klaudi Klausen (2012): Den danske kommune konstruktion, Syddansk Universitetsforlag 324p

- Kurt Klaudi Klausen (2010). Kerncernledelse i det offentlige - nu ogsp i kommunerne? Ledelse og Erhvervsøkonomi, 2/2010, 7-24.

- Henrik Christoffersen and Kurt Klaudi Klausen (2009): Den danske regionskonstruktion, Syddansk Universitetsforlag. 250p

- Henrik Christoffersen, Kurt Klaudi Klausen and Svend Lundtorp (2003): Central styring – decentral ledelse. En undersøgelse af den administrative organisering i Bornholms Regionskommune, København: AKF Forlaget.

2000-2002: Territorial dynamik som en del af den danske magtudredning (territorial dynamics).

- Torben Beck Jørgensen and Kurt Klaudi Klausen eds. (2002): Territorial Dynamik. Streger på landkort og billeder i vore hoveder, Århus: Århus Universitetsforlag. 274p

1986-1989: Stat og marked som styrings- og ordningsformer (State and Market dynamics).

- Kurt Klaudi Klausen and Torben Hviid Nielsen eds. (1989): Stat og Marked. Fra Leviathan og usynlig hånd til forhandlingsøkonomi, København: jurist og Økonomforbundets Forlag. 283p

## Monographies not included in the above:

Kurt Klaudi Klausen (2018). Djævleyngel eller Guds udsendte? Om akademisering, djøfisering og professionalisering af kommunal topledelse. Odense: Syddansk Universitetsforlag. 127.

Kurt Klaudi Klausen (2009): Strategisk ledelse – de mange arenaer, Odense: Syddansk Universitetsforlag. 292p

Kurt Klaudi Klausen (2001): Skulle det være noget særligt. Offentlig organisation og ledelse. København: Børsens Forlag. 296p

Kurt Klaudi Klausen (1996): Offentlig organisation, strategi og ledelse, Odense: Odense Universitetsforlag. 132p

Kurt Klaudi Klausen and Ove K. Pedersen (2004): Udredning om god offentlig topledelse, København: Forum for Offentlig Topleldelse. 33p

Kurt Klaudi Klausen: (1990): Organisatorisk inert og mikrodynamiske processer, CBS PhD series, 400p

Kurt Klaudi Klausen and Jørn Hansen eds. (1998): Mellem kald og videnskab. Ledelse i idrætten gennem tiderne, Idræthistorisk forenings Årbog 189p

Kurt Klaudi Klausen and Flemming Mikkelsen (1988): Konflikter, kollektive aktioner og protestbevægelser i Danmark, København: Samfundsfagsnyt. 185p

Kurt Klaudi Klausen (1986): Per Ardua ad Astra. En konflikt og organisations sociologisk analyse af idrætslige interesseorganisationers mulighed for politisk opinionsdannelse, Odense: Odense Universitetsforlag 249p

## Anthologies not included in the above:

Steen Hildebrandt, Kurt Klaudi Klausen and Steen Friberg Nielsen eds (2003). Sygehusledelse. Temaer, perspektiver og udfordringer, København: Munksgaard 445 p.

Steen Hildebrandt and Kurt Klaudi Klausen eds (2002): Hvad duer de til? Konsulenter i det offentlige, København: Børsens Forlag. 276p

Steen Hildebrandt, Kurt Klaudi Klausen and Steen Friberg Nielsen eds (2003): Sygehusledelse. Temaer, perspektiver og udfordringer, København: Munksgaard 445p

Steen Hildebrandt og Kurt Klaudi Klausen eds. (2001): Offentlig ledelse på dagsordenen. Erfaringer fra topchefer i det offentlige, København: Børsens Forlag. 261p

Peter Dahler-Larsen and Kurt Klaudi Klausen eds. (2000): Festfyrværkeri eller gravøl? En debatbog om den danske kjommune ved årtusindskiftet, Odense: Odense Universitetsforlag. 187p

Erik Beukel, Kurt Klaudi Klausen and Poul Erik Mouritzen eds. (1999): Elites, Parties and Democracy, Festschrift for professor Mogens N. Pedersen, Odense: Odense Universitetsforlag. 341p

Peter Gundelach, Henning Jørgensen and Kurt Klaudi Klausen eds. (1997): Det lokale. Decentral politik of forvaltning, Aalborg: Aalborg Universitetsforlag. 409p